

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

**FORM 8-K  
CURRENT REPORT**

**Pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934**

**September 13, 2002**  
(Date of Report)

**ALASKA AIR GROUP, INC.**  
(Exact name of registrant as specified in its charter)

Commission file number 1-8957

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**91-1292054**  
(I.R.S. Employer  
Identification No.)

**19300 Pacific Highway South, Seattle, Washington 98188**  
(Address of principal executive offices)

**(206) 431-7040**  
(Registrant's telephone number)

**TABLE OF CONTENTS**

[ITEM 9. Regulation FD Disclosure](#)  
[Signature](#)

---

**ITEM 9.**  
**Regulation FD Disclosure****FORWARD-LOOKING INFORMATION**

This report may contain forward-looking statements that are based on the best information currently available to management. These forward-looking statements are intended to be subject to the safe harbor protection provided by Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are indicated by phrases such as “will,” “should,” “the Company believes,” “we expect” or any other language indicating a prediction of future events. There can be no assurance that actual developments will be those anticipated by the Company. Actual results could differ materially from those projected as a result of a number of factors, some of which the Company cannot predict or control. For a discussion of these factors, please see Item 1 of the Company’s Annual Report on Form 10-K for the year ended December 31, 2001. The Company expressly disclaims any duty to update these projections, and makes no representation as to their continued accuracy in the event it does not provide such updates.

**Third Quarter 2002 Estimates**

	<b>Forecast Q3</b>	<b>Change Yr/Yr</b>
<b>Alaska Airlines</b>		
Capacity (ASMs in millions)	5,196	10.9%
Fuel gallons (000,000)	87.2	9.6%
Cost per ASM excluding fuel (cents)	8.20	(2.0)%

For August 2002, Alaska experienced a 3.2% increase in traffic on a 3.6% increase in capacity. However, lower year-over-year load factors, combined with lower yields, resulted in a decrease in revenue per available seat mile (RASM) of 3.0% for August 2002 as compared to August 2001. For July 2002, RASM declined 5.4% as compared to July 2001.

<b>Horizon Air</b>		
Capacity (ASMs in millions)	654	17.9%
Fuel gallons (000,000)	14.8	0.7%
Cost per ASM excluding fuel (cents)	15.0	(14.2)%

For August 2002, Horizon experienced a 10.3% increase in traffic on a 12.7% increase in capacity. However, lower year-over-year load factors, combined with lower yields, resulted in a decrease in RASM of 9.9% for August 2002 as compared to August 2001. For July 2002, RASM declined 12.5% as compared to July 2001.

**Capacity and Traffic Estimates for 2002**

Provided below are capacity (ASMs in millions) estimates for the full year of 2002.

Alaska Airlines capacity	19,338	7.9%
Horizon Air capacity	2,395	11.5%

**Other Financial Information***Cash and Short-Term Investments*

Cash and short-term investments amounted to approximately \$685 million on August 31, 2002.

*Fuel Cost per Gallon*

	Cost per Gallon	% Change from Prior Year
Alaska July	\$0.765	(14.9)%
Alaska August	\$0.799	(8.1)%
Horizon July	\$0.773	(16.7)%
Horizon August	\$0.800	(12.1)%

Current fuel hedge positions for Alaska and Horizon are as follows:

	Approximate % of Expected Fuel Requirements	Approximate Crude Oil Price per Barrel
September — December 2002	40%	\$22
January — December 2003	35%	\$22

## Operating Fleet Plan

Provided below are estimated changes in the Alaska and Horizon fleets for 2002 - 2003.

	Seats	On Hand YE 2001	Estimated Change During	
			2002	2003
Alaska Airlines				
B737-200C	111	9		
B737-400	138	39	1	
B737-700	120	16		6
B737-900	172	5	1	5
MD-80	140	32	(1)	(4)
Total		101	1	7
Horizon Air				
Dash 8-100/200	37	29	(1)	
Dash 8-400	70	12	3	
F-28	69	10	(8)	(2)
CRJ 700	70	9	7	2
Total		60	1	—

## Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALASKA AIR GROUP, INC.

Registrant

Date: September 13, 2002

/s/ Bradley D. Tilden

Bradley D. Tilden  
Executive Vice President/Finance and Chief Financial Officer