

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

**FORM 10-Q/A**

(Amendment No. 2)

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2002.

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-8957

**ALASKA AIR GROUP, INC.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

91-1292054  
(I.R.S. Employer  
Identification No.)

19300 Pacific Highway South, Seattle, Washington 98188  
(Address of principal executive offices)

Registrant's telephone number, including area code: (206) 431-7040

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

The registrant has 26,549,161 common shares, par value \$1.00, outstanding at July 31, 2002.

During 2002, the Company changed its accounting policies relating to the accrual for certain lease return costs and capitalization of software development costs. In addition, the Company changed its accounting for aircraft purchase commitments assumed by a third party. The Company also made other corrections and certain reclassifications of deferred income taxes and other balance sheet and income statement items, none of which have a significant impact to previously reported equity or net earnings. Because the previous accounting methods and classifications are not considered to be in compliance with generally accepted accounting principles in the United States of America, the Company's previously issued consolidated financial statements for the years ended December 31, 1999, 2000, and 2001, including the interim periods within those years, and for the three and six months ended June 30, 2002, have been restated.

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This amendment to the Company's Quarterly Report on Form 10-Q for the three and six months ended June 30, 2002 amends and restates only those items of the previously filed Form 10-Q which have been affected by the restatement. In order to preserve the nature and character of the disclosures set forth in such items as originally filed, no attempt has been made in this amendment to modify or update such disclosures except as required to reflect the effects of the restatement and to make non-substantive revisions to the notes to the consolidated financial statements. For additional information regarding the restatement, see Note 2 to the Consolidated Financial Statements.

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**I, John F. Kelly, certify that:**

**EXHIBIT 99.1**

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## PART I. FINANCIAL STATEMENTS

### ITEM 1. Financial Statements

#### CONSOLIDATED BALANCE SHEETS (unaudited)

Alaska Air Group, Inc.

#### ASSETS

(In Millions)	Restated December 31, 2001	Restated June 30, 2002
<b>Current Assets</b>		
Cash and cash equivalents	\$ 490.8	\$ 270.4
Marketable securities	169.8	434.9
Receivables - net	83.8	100.1
Inventories and supplies - net	70.2	70.8
Prepaid expenses and other assets	104.4	134.4
<b>Total Current Assets</b>	919.0	1,010.6
<b>Property and Equipment</b>		
Flight equipment	2,003.6	2,008.0
Other property and equipment	403.8	423.5
Deposits for future flight equipment	112.4	87.8
	2,519.8	2,519.3
Less accumulated depreciation and amortization	698.3	757.1
<b>Total Property and Equipment - Net</b>	1,821.5	1,762.2
<b>Intangible Assets</b>	51.4	—
<b>Other Assets</b>	158.6	172.7
<b>Total Assets</b>	\$ 2,950.5	\$2,945.5

See accompanying notes to consolidated financial statements.

**CONSOLIDATED BALANCE SHEETS (unaudited)**

Alaska Air Group, Inc.

**LIABILITIES AND SHAREHOLDERS' EQUITY**

(In Millions Except Share Amounts)		Restated December 31, 2001	Restated June 30, 2002
<b>Current Liabilities</b>			
Accounts payable		\$ 124.6	\$ 130.0
Accrued aircraft rent		80.3	69.7
Accrued wages, vacation and payroll taxes		77.8	85.1
Other accrued liabilities		209.0	197.9
Air traffic liability		217.1	284.7
Current portion of long-term debt and capital lease obligations		43.2	45.7
<b>Total Current Liabilities</b>		<b>752.0</b>	<b>813.1</b>
<b>Long-Term Debt and Capital Lease Obligations</b>		<b>852.2</b>	<b>852.1</b>
<b>Other Liabilities and Credits</b>			
Deferred income taxes		173.4	165.8
Deferred revenue		204.3	218.6
Other liabilities		117.3	123.7
		<b>495.0</b>	<b>508.1</b>
<b>Shareholders' Equity</b>			
Common stock, \$1 par value			
Authorized: 100,000,000 shares			
Issued: 2001 - 29,268,869 shares			
2002 - 29,285,569 shares		29.3	29.3
Capital in excess of par value		482.6	482.9
Treasury stock, at cost: 2001 - 2,740,501 shares 2002 - 2,736,408 shares		(62.5)	(62.5)
Accumulated other comprehensive income (loss)		(2.5)	6.1
Retained earnings		404.4	316.4
		<b>851.3</b>	<b>772.2</b>
<b>Total Liabilities and Shareholders' Equity</b>		<b>\$ 2,950.5</b>	<b>\$2,945.5</b>

See accompanying notes to consolidated financial statements.

**CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)**

Alaska Air Group, Inc.

Three Months Ended June 30  
(In Millions Except Per Share Amounts)

	Restated 2001	Restated 2002
<b>Operating Revenues</b>		
Passenger	\$ 533.6	\$ 525.4
Freight and mail	24.0	21.2
Other - net	25.2	29.1
<b>Total Operating Revenues</b>	<b>582.8</b>	<b>575.7</b>
<b>Operating Expenses</b>		
Wages and benefits	194.0	211.8
Contracted services	21.9	22.4
Aircraft fuel	89.8	75.2
Aircraft maintenance	47.3	42.3
Aircraft rent	46.3	46.8
Food and beverage service	15.4	17.0
Commissions	16.3	11.5
Other selling expenses	32.8	33.5
Depreciation and amortization	32.2	34.0
Loss on sale of assets	0.4	0.1
Landing fees and other rentals	30.4	36.0
Other	47.0	50.1
<b>Total Operating Expenses</b>	<b>573.8</b>	<b>580.7</b>
<b>Operating Income (Loss)</b>	<b>9.0</b>	<b>(5.0)</b>
<b>Nonoperating Income (Expense)</b>		
Interest income	4.8	5.7
Interest expense	(10.6)	(11.6)
Interest capitalized	2.9	0.6
U.S. government compensation	—	0.1
Other - net	0.4	6.4
	(2.5)	1.2
Income (loss) before income tax	6.5	(3.8)
Income tax expense (benefit)	3.0	(0.9)
<b>Net Income (Loss)</b>	<b>\$ 3.5</b>	<b>\$ (2.9)</b>
<b>Basic Earnings (Loss) Per Share</b>	<b>\$ 0.13</b>	<b>\$ (0.11)</b>
<b>Diluted Earnings (Loss) Per Share</b>	<b>\$ 0.13</b>	<b>\$ (0.11)</b>
Shares used for computation:		
Basic	26.481	26.548
Diluted	26.526	26.548

See accompanying notes to consolidated financial statements.

**CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)**

Alaska Air Group, Inc.

Six Months Ended June 30 (In Millions Except Per Share Amounts)	Restated 2001	Restated 2002
<b>Operating Revenues</b>		
Passenger	\$1,011.1	\$ 981.3
Freight and mail	44.6	38.3
Other - net	43.5	56.2
<b>Total Operating Revenues</b>	<b>1,099.2</b>	<b>1,075.8</b>
<b>Operating Expenses</b>		
Wages and benefits	385.5	414.7
Contracted services	43.7	47.1
Aircraft fuel	179.5	139.9
Aircraft maintenance	100.0	85.5
Aircraft rent	92.5	93.3
Food and beverage service	29.4	31.3
Commissions	31.7	23.9
Other selling expenses	64.6	63.7
Depreciation and amortization	62.6	66.3
Loss (gain) on sale of assets	1.2	(0.5)
Landing fees and other rentals	58.4	65.8
Other	95.1	99.4
<b>Total Operating Expenses</b>	<b>1,144.2</b>	<b>1,130.4</b>
<b>Operating Loss</b>	<b>(45.0)</b>	<b>(54.6)</b>
<b>Nonoperating Income (Expense)</b>		
Interest income	12.0	10.1
Interest expense	(22.7)	(23.5)
Interest capitalized	7.1	0.8
U.S. government compensation	—	0.1
Other - net	(0.5)	10.9
	(4.1)	(1.6)
Loss before income tax and accounting change	(49.1)	(56.2)
Income tax benefit	(16.9)	(19.6)
Loss before accounting change	(32.2)	(36.6)
Cumulative effect of accounting change	—	(51.4)
<b>Net Loss</b>	<b>\$ (32.2)</b>	<b>\$ (88.0)</b>
<b>Basic and Diluted Loss Per Share:</b>		
Loss before accounting change	\$ (1.22)	\$ (1.38)
Cumulative effect of accounting change	—	(1.94)
<b>Net Loss Per Share</b>	<b>\$ (1.22)</b>	<b>\$ (3.32)</b>
Shares used for computation:		
Basic	26.476	26.540
Diluted	26.476	26.540

See accompanying notes to consolidated financial statements.

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**RESTATED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY (unaudited)**

Alaska Air Group, Inc.

(In Millions)	Common Shares Outstanding	Common Stock	Capital in Excess of Par Value	Treasury Stock, at Cost	Accumulated Other Comprehensive Income (Loss)	Retained Earnings	Total
Balances at December 31, 2001:							
As previously reported	26.528	\$ 29.3	\$ 482.5	\$ (62.6)	\$ (3.9)	\$375.0	\$820.3
Prior period adjustment (see Note 2)			0.1	0.1	1.4	29.4	31.0
As restated	26.528	\$ 29.3	\$ 482.6	\$ (62.5)	\$ (2.5)	\$404.4	\$851.3
Net loss for the six months ended June 30, 2002						(88.0)	(88.0)
Other comprehensive income (loss):							
Related to marketable securities:							
Change in fair value					(1.0)		
Reclassification to earnings					0.7		
Income tax effect					0.1		
					(0.2)		(0.2)
Related to fuel hedges:							
Change in fair value					22.4		
Reclassification to earnings					(8.5)		
Income tax effect					(5.1)		
					8.8		8.8
Total comprehensive loss							(79.4)
Treasury stock sales	0.005						0.0
Stock issued under stock plans	0.016		0.3				0.3
<b>Balances at June 30, 2002</b>	<b>26.549</b>	<b>\$ 29.3</b>	<b>\$ 482.9</b>	<b>\$ (62.5)</b>	<b>\$ 6.1</b>	<b>\$316.4</b>	<b>\$772.2</b>

See accompanying notes to consolidated financial statements.



**CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)**

Alaska Air Group, Inc.

Six Months Ended June 30 (In Millions)	Restated 2001	Restated 2002
<b>Cash flows from operating activities:</b>		
Net loss	\$ (32.2)	\$ (88.0)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Cumulative effect of accounting change	—	51.4
Depreciation and amortization	62.6	66.3
Amortization of airframe and engine overhauls	36.9	31.0
Changes in derivative fair values	2.9	(8.5)
Loss (gain) on disposition of assets	1.2	(0.5)
Decrease in deferred income taxes	(2.4)	(12.5)
Increase in accounts receivable - net	(33.6)	(16.3)
Decrease (increase) in other current assets	1.5	(22.0)
Increase in air traffic liability	87.5	67.6
Increase (decrease) in other current liabilities	11.6	(4.4)
(Decrease) increase in deferred revenue and other-net	(9.8)	17.5
Net cash provided by operating activities	126.2	81.6
<b>Cash flows from investing activities:</b>		
Proceeds from disposition of assets	0.2	2.3
Purchases of marketable securities	(243.8)	(358.5)
Sales and maturities of marketable securities	265.0	93.0
Property and equipment additions:		
Aircraft purchase deposits	(27.0)	(15.8)
Capitalized overhauls	(29.1)	(31.7)
Aircraft	(220.9)	(1.0)
Other flight equipment	(36.9)	(9.9)
Other property	(20.4)	(19.9)
Aircraft deposits returned	32.4	39.1
Restricted deposits and other	(0.5)	(6.6)
Net cash used in investing activities	(281.0)	(309.0)
<b>Cash flows from financing activities:</b>		
Proceeds from issuance of long-term debt	136.5	25.5
Long-term debt and capital lease payments	(47.7)	(18.8)
Proceeds from issuance of common stock	0.6	0.3
Net cash provided by financing activities	89.4	7.0
Net change in cash and cash equivalents	(65.4)	(220.4)
Cash and cash equivalents at beginning of period	101.4	490.8
<b>Cash and cash equivalents at end of period</b>	<b>\$ 36.0</b>	<b>\$ 270.4</b>
Supplemental disclosure of cash paid (refunded) during the period for:		
Interest (net of amount capitalized)	\$ 22.7	\$ 23.6
Income taxes	(0.1)	(20.8)
Noncash investing and financing activities	None	None

See accompanying notes to consolidated financial statements.

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)**

Alaska Air Group, Inc.

### **Note 1. Basis of Presentation and Significant Accounting Policies**

The accompanying unaudited consolidated financial statements of Alaska Air Group, Inc. (the Company) include the accounts of its principal subsidiaries, Alaska Airlines, Inc. (Alaska) and Horizon Air Industries, Inc. (Horizon). These interim consolidated financial statements are unaudited and should be read in conjunction with the consolidated financial statements in the Company's annual report on Form 10-K/A for the year ended December 31, 2001. They include all adjustments that are, in the opinion of management, necessary for a fair presentation of the results for the interim periods. Except for the restatement of the previous financial statements as described below, the adjustments made were of a normal recurring nature. Certain reclassifications have been made in the prior year's restated financial statements to conform to the 2002 presentation.

These consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) and they require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities, as well as the reported amounts of revenues and expenses. Significant estimates include assumptions used to record liabilities, expenses and revenue associated with the Company's Mileage Plan, estimated useful lives of property and equipment and the amounts of certain accrued liabilities. Actual results may differ from these estimates.

As further discussed in Note 2, in 2002, the Company restated its consolidated financial statements for the year ended December 31, 2001, and for all quarterly periods during the year ended December 31, 2001. The Company also restated its consolidated financial statements for the three and six months ended June 30, 2002.

Effective January 1, 2002, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets". Under this Statement the Company's goodwill will no longer be amortized, but instead will be tested for impairment on a minimum of an annual basis. The impact of discontinuing amortization of existing goodwill has resulted in an increase of net income of \$1.0 million for the six months ended June 30, 2002. During the second quarter of 2002, the Company completed the first step of its impairment test related to its \$51.4 million of goodwill. The test was performed using Alaska and Horizon as separate reporting units. In the fourth quarter of 2002, the Company completed the second step of its impairment test and determined that all of the Company's goodwill was impaired. As a result, the Company recorded a one-time, non-cash charge, effective January 1, 2002, of \$51.4 million (\$12.5 million for Alaska and \$38.9 million for Horizon) to write off all of its goodwill. This charge is reflected as a cumulative effect of accounting change in the Consolidated Statement of Operations for the six months ended June 30, 2002.

In June 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 143, "Accounting for Asset Retirement Obligations" (effective for the Company on January 1, 2003). This Statement addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. The Company expects that adoption of SFAS No. 143 will not have a material impact on the Company's consolidated financial statements.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". This Statement supersedes SFAS No. 121, "Accounting for the Impairment of Long-

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Lived Assets and for Long-Lived Assets to Be Disposed Of" and APB Opinion No. 30, "Reporting the Results of Operations – Reporting the Effects of Disposal of a Segment of Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions". Adoption of this Statement, in the fiscal year beginning January 1, 2002, did not have a material impact on the Company's consolidated financial statements.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44 and 64, Amendment of FASB Statement No. 13, and Technical Corrections". This Statement requires that only certain debt extinguishment transactions be classified as an extraordinary item. Additionally, under this Statement, capital leases that are modified so that the resulting agreement is an operating lease, shall be accounted for under the sale-leaseback provisions of SFAS No. 98. The Statement also includes minor modifications to existing GAAP literature. Provisions of the Statement are effective for the Company commencing in May 2002 through January 2003.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". This Statement addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies EITF Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)". The Statement requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. The Statement is effective for the Company on January 1, 2003.

We do not expect a significant impact on our financial position or results of operations from adoption of SFAS No. 145 or 146.

### **Note 2. Restatement of Quarterly Financial Statements**

During 2002, the Company changed its accounting policies relating to the accrual for certain lease return costs and capitalization of software development costs. In addition, the Company changed its accounting for aircraft purchase commitments assumed by a third party. The Company also made other corrections and certain reclassifications of deferred income taxes and other balance sheet and income statement items, none of which have a significant impact to previously reported equity or net earnings. Because the previous accounting methods and classifications are not considered to be in compliance with GAAP, the Company's previously issued consolidated financial statements for the years ended December 31, 1999, 2000 and 2001, including the interim periods within those years, and for the three and six months ended June 30, 2002, have been restated. Significant changes are more fully described below.

#### *Leased Aircraft Return Costs*

The Company leases many of its aircraft under relatively long-term operating lease agreements. These aircraft are subject to periodic airframe and engine overhauls based on the Company's maintenance program. The Company's previous policy was to capitalize these overhauls and amortize the costs over the estimated lives of the overhauls. Separately, many of the Company's lease agreements contain provisions which require that at the end of the lease, either certain minimum times remain until the next overhaul or the Company make a cash payment to the lessor. At the inception of the lease, the Company does not know the balance between actual time remaining to the next overhaul and cash payments that will be used to satisfy its return commitments. Under the previous method, the Company accrued the costs of returning leased aircraft, including any cash payments due to lessors and any unamortized overhauls, on a straight-line basis over the lives of the leases. Airframe and engine overhauls will now be capitalized and amortized over the

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remaining lease term, if shorter than the life of the overhaul. Additionally, under the new method, since the amount of cash payments by themselves cannot be reasonably predicted at the inception of the lease, the Company will accrue cash payments expected to be made to lessors over the last few years of the lease when probable and estimable.

*Internally Developed Software*

The Company revised its accounting practices for certain costs of internally developed software. These costs were previously charged to expense as they were incurred. Internally developed software costs are now capitalized and amortized over the estimated lives of the software.

*Aircraft Purchase Commitments*

The Company has a purchase commitment that may trigger a liability under certain events of default. The Company previously recognized a portion of this commitment, which was funded by a third party as a liability, and related aircraft purchase deposits on its balance sheet. Since the executory contract for the purchase commitment is not an obligation of the Company until the aircraft is delivered, this commitment is now disclosed as a purchase commitment and not included in long-term debt or deposits for future flight equipment.

In the Company's filing of its Form 10-Q for the quarterly period ended June 30, 2002, the Company previously restated its financial statements for the three and six months ended June 30, 2001 and as of December 31, 2001. Subsequently, the Company identified other corrections and certain reclassifications, which have been restated in this filing. Amounts shown "as previously reported" for June 30, 2001 and December 31, 2001 in the accompanying tables reflect the Company's original reporting of its financial statements as of and for the respective periods.

The effects of the restatement for the three months and six months ended June 30, 2001 are as follows:

	Three Months Ended June 30, 2001		Six Months Ended June 30, 2001	
	As Previously Reported	Restated	As Previously Reported	Restated
	(in millions, except per share amounts)			
Total Operating Revenues	\$ 579.3	<b>\$582.8</b>	\$ 1,095.3	<b>\$1,099.2</b>
Total Operating Expenses	\$ 568.0	<b>\$573.8</b>	\$ 1,133.5	<b>\$1,144.2</b>
Operating Income (Loss)	\$ 11.3	<b>\$ 9.0</b>	\$ (38.2)	<b>\$ (45.0)</b>
Net Income (Loss)	\$ 4.7	<b>\$ 3.5</b>	\$ (28.4)	<b>\$ (32.2)</b>
Basic and Diluted Earnings (Loss) per Share	\$ 0.18	<b>\$ 0.13</b>	\$ (1.07)	<b>\$ (1.22)</b>

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The effects of the restatement for the three months and six months ended June 30, 2002 are as follows:

	Three Months Ended June 30, 2002		Six Months Ended June 30, 2002	
	As Previously Reported	Restated	As Previously Reported	Restated
	(in millions, except per share amounts)			
Total Operating Revenues	\$ 574.1	<b>\$575.7</b>	\$ 1,071.0	<b>\$1,075.8</b>
Total Operating Expenses	\$ 580.9	<b>\$580.7</b>	\$ 1,128.9	<b>\$1,130.4</b>
Operating Loss	\$ (6.8)	<b>\$ (5.0)</b>	\$ (57.9)	<b>\$ (54.6)</b>
Net Loss Before Accounting Change	\$ (4.5)	<b>\$ (2.9)</b>	\$ (38.6)	<b>\$ (36.6)</b>
Net Loss	\$ (4.5)	<b>\$ (2.9)</b>	\$ (38.6)	<b>\$ (88.0)</b>
Basic and Diluted Loss Per Share Before Accounting Change	\$ (0.17)	<b>\$ (0.11)</b>	\$ (1.45)	<b>\$ (1.38)</b>
Basic and Diluted Loss Per Share	\$ (0.17)	<b>\$ (0.11)</b>	\$ (1.45)	<b>\$ (3.32)</b>

The effects of the restatement on selected balance sheet items are as follows:

	December 31, 2001		June 30, 2002	
	As Previously Reported	Restated	As Previously Reported	Restated
	(in millions)			
Current Assets	\$ 900.4	<b>\$ 919.0</b>	\$ 1,013.0	<b>\$1,010.6</b>
Property and Equipment-Net	\$ 1,825.0	<b>\$1,821.5</b>	\$ 1,754.3	<b>\$1,762.2</b>
Current Liabilities	\$ 756.2	<b>\$ 752.0</b>	\$ 817.1	<b>\$ 813.1</b>
Long-Term Debt	\$ 863.3	<b>\$ 852.2</b>	\$ 852.1	<b>\$ 852.1</b>
Shareholders' Equity	\$ 820.3	<b>\$ 851.3</b>	\$ 820.5	<b>\$ 772.2*</b>

\*Includes \$51.4 million cumulative effect of the accounting change in connection with the impairment of goodwill upon the adoption of SFAS No. 142.

### Note 3. Frequent Flyer Program

Alaska's Mileage Plan liabilities are included under the following balance sheet captions.

	Restated December 31, 2001	Restated June 30, 2002
	(In millions)	
Current Liabilities:		
Other accrued liabilities	\$ 65.7	<b>\$ 76.8</b>
Other Liabilities and Credits:		
Deferred revenue	150.7	<b>166.5</b>
Other liabilities	31.9	<b>32.6</b>
Total	<b>\$ 248.3</b>	<b>\$ 275.9</b>

### Note 4. Other Assets

At December 31, 2001 and June 30, 2002, other assets included prepaid pension cost of \$98.4 million and \$101.4 million, respectively.

## Note 5. Earnings per Share

Earnings per share (EPS) calculations were as follows (in millions except per share amounts). Stock options excluded from the calculation of diluted EPS for the three and six month periods because they are antidilutive, represented 2.0 million and 3.2 million shares, respectively, in 2001 and 2002.

	Three Months Ended June 30		Six Months Ended June 30	
	Restated 2001	Restated 2002	Restated 2001	Restated 2002
<b>Basic</b>				
Income (loss) before accounting change	\$ 3.5	\$ (2.9)	\$ (32.2)	\$ (36.6)
Average shares outstanding	26.481	26.548	26.476	26.540
Earnings (loss) per share before accounting change	\$ 0.13	\$ (0.11)	\$ (1.22)	\$ (1.38)
<b>Diluted</b>				
Income (loss) before accounting change	\$ 3.5	\$ (2.9)	\$ (32.2)	\$ (36.6)
Average shares outstanding	26.481	26.548	26.476	26.540
Assumed exercise of stock options	.045	—	—	—
Diluted EPS shares	26.526	26.548	26.476	26.540
Earnings (loss) per share before accounting change	\$ 0.13	\$ (0.11)	\$ (1.22)	\$ (1.38)

## Note 6. Operating Segment Information

Operating segment information for Alaska and Horizon was as follows (in millions):

	Three Months Ended June 30		Six Months Ended June 30	
	Restated 2001	Restated 2002	Restated 2001	Restated 2002
Operating revenues:				
Alaska	\$ 474.7	\$ 478.7	\$ 893.3	\$ 890.9
Horizon	113.9	103.1	215.9	196.3
Elimination of intercompany revenues	(5.8)	(6.1)	(10.0)	(11.4)
Consolidated	\$ 582.8	\$ 575.7	\$ 1,099.2	\$ 1,075.8
Income (loss) before income tax and accounting change:				
Alaska	\$ 8.1	\$ (0.1)	\$ (30.6)	\$ (41.8)
Horizon	(0.8)	(2.8)	(17.1)	(13.0)
Other	(0.8)	(0.9)	(1.4)	(1.4)
Consolidated	\$ 6.5	\$ (3.8)	\$ (49.1)	\$ (56.2)
Total assets at end of period:				
Alaska		\$2,471.3		\$2,801.9
Horizon		260.0		220.3
Other		875.7		795.4
Elimination of intercompany accounts		(926.9)		(872.1)
Consolidated		\$2,680.1		\$2,945.5

## Note 7. U.S. Government Compensation

In September 2001, the U.S. Government passed the Air Transportation Safety and System Stabilization Act to compensate the airlines for direct and incremental losses as a result of the September 11th terrorist attacks. In the second quarter of 2002, Alaska and Horizon each submitted final applications to the Department of Transportation (DOT) based on each company's losses. During the third quarter of 2002, the DOT completed its review procedures and remitted final compensation payments to Alaska and Horizon of \$0.2 million and \$0.2 million, respectively.

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## Alaska Airlines Financial and Statistical Data

	Three Months Ended June 30			Six Months Ended June 30		
	Restated 2001	Restated 2002	% Change	Restated 2001	Restated 2002	% Change
<b>Financial Data (in millions):</b>						
Operating Revenues:						
Passenger	\$ 434.1	\$ 433.6	-0.1%	\$ 816.9	\$ 807.6	-1.1%
Freight and mail	21.4	20.0	-6.5%	39.7	35.9	-9.6%
Other - net	19.2	25.1	30.7%	36.7	47.4	29.2%
Total Operating Revenues	474.7	478.7	0.8%	893.3	890.9	-0.3%
Operating Expenses:						
Wages and benefits	157.5	174.5	10.8%	312.2	340.2	9.0%
Contracted services	19.2	19.4	1.0%	38.0	41.2	8.4%
Aircraft fuel	74.1	64.2	-13.4%	148.1	119.4	-19.4%
Aircraft maintenance	32.6	36.1	10.7%	67.1	71.7	6.9%
Aircraft rent	35.0	31.8	-9.1%	70.3	63.6	-9.5%
Food and beverage service	14.7	16.2	10.2%	27.9	30.1	7.9%
Commissions	18.2	14.2	-22.0%	34.1	28.4	-16.7%
Other selling expenses	26.6	27.8	4.5%	52.6	52.7	0.2%
Depreciation and amortization	25.2	28.5	13.1%	48.8	56.7	16.2%
Loss on sale of assets	0.3	0.2	NM	1.2	0.2	NM
Landing fees and other rentals	23.4	28.5	21.8%	44.8	52.1	16.3%
Other	37.7	37.5	-0.5%	75.7	73.8	-2.5%
Total Operating Expenses	464.5	478.9	3.1%	920.8	930.1	1.0%
Operating Income (Loss)	10.2	(0.2)	NM	(27.5)	(39.2)	42.5%
Interest income	6.0	6.1		14.5	11.1	
Interest expense	(10.6)	(11.6)		(22.7)	(23.5)	
Interest capitalized	1.9	0.4		5.0	0.5	
U.S. government compensation	0.0	0.1		0.0	0.1	
Other - net	0.6	5.1		0.1	9.2	
	(2.1)	0.1		(3.1)	(2.6)	
Income (Loss) Before Income Tax and Accounting Change	\$ 8.1	\$ (0.1)	NM	\$ (30.6)	\$ (41.8)	36.6%
<b>Operating Statistics:</b>						
Revenue passengers (000)	3,698	3,616	-2.2%	6,896	6,809	-1.3%
RPMs (000,000)	3,290	3,372	2.5%	6,185	6,349	2.7%
ASMs (000,000)	4,683	4,929	5.2%	9,111	9,396	3.1%
Passenger load factor	70.3%	68.4%	(1.9)pts	67.9%	67.6%	(0.3)pts
Breakeven load factor	69.8%	69.5%	(0.3)pts	71.9%	72.5%	0.6pts
Yield per passenger mile	13.19¢	12.86¢	-2.5%	13.21¢	12.72¢	-3.7%
Operating revenue per ASM	10.14¢	9.71¢	-4.2%	9.80¢	9.48¢	-3.3%
Operating expenses per ASM	9.92¢	9.72¢	-2.0%	10.11¢	9.90¢	-2.1%
Expense per ASM excluding fuel	8.34¢	8.41¢	0.9%	8.48¢	8.63¢	1.7%
Fuel cost per gallon	92.3¢	78.0¢	-15.5%	94.6¢	75.9¢	-19.8%
Fuel gallons (000,000)	80.3	82.3	2.5%	156.5	157.3	0.5%
Average number of employees	10,201	10,222	0.2%	10,202	10,019	-1.8%
Aircraft utilization (blk hrs/day)	11.1	10.8	-2.5%	11.0	10.4	-5.5%
Operating fleet at period-end	100	102	2.0%	100	102	2.0%

NM = Not Meaningful

**Note:** Certain reclassifications have been made to the June 30, 2001 restated statements of operations to conform to the June 30, 2002 presentation.



## Horizon Air Financial and Statistical Data

	Three Months Ended June 30			Six Months Ended June 30		
	Restated 2001	Restated 2002	% Change	Restated 2001	Restated 2002	% Change
<b>Financial Data (in millions):</b>						
Operating Revenues:						
Passenger	\$104.4	<b>\$ 96.4</b>	-7.7%	\$202.6	<b>\$182.7</b>	-9.8%
Freight and mail	2.6	<b>1.2</b>	-53.8%	4.9	<b>2.4</b>	-51.0%
Other - net	6.9	<b>5.5</b>	-20.3%	8.4	<b>11.2</b>	33.3%
Total Operating Revenues	113.9	<b>103.1</b>	-9.5%	215.9	<b>196.3</b>	-9.1%
Operating Expenses:						
Wages and benefits	36.6	<b>37.2</b>	1.6%	73.3	<b>74.5</b>	1.6%
Contracted services	3.4	<b>4.2</b>	23.5%	7.1	<b>8.1</b>	14.1%
Aircraft fuel	15.7	<b>11.0</b>	-29.9%	31.4	<b>20.5</b>	-34.7%
Aircraft maintenance	14.7	<b>6.2</b>	-57.8%	32.9	<b>13.8</b>	-58.1%
Aircraft rent	11.3	<b>14.9</b>	31.9%	22.3	<b>29.7</b>	33.2%
Food and beverage service	0.7	<b>0.8</b>	14.3%	1.5	<b>1.2</b>	-20.0%
Commissions	3.1	<b>2.1</b>	-32.3%	6.0	<b>4.4</b>	-26.7%
Other selling expenses	6.2	<b>5.7</b>	-8.1%	12.0	<b>11.0</b>	-8.3%
Depreciation and amortization	6.7	<b>5.1</b>	-23.9%	13.1	<b>9.0</b>	-31.3%
Loss (gain) on sale of assets	0.1	<b>(0.1)</b>	NM	0.0	<b>(0.7)</b>	NM
Landing fees and other rentals	7.3	<b>7.8</b>	6.8%	14.2	<b>14.2</b>	0.0%
Other	8.7	<b>12.3</b>	41.4%	18.6	<b>25.0</b>	34.4%
Total Operating Expenses	114.5	<b>107.2</b>	-6.4%	232.4	<b>210.7</b>	-9.3%
Operating Loss	(0.6)	<b>(4.1)</b>	NM	(16.5)	<b>(14.4)</b>	-12.7%
Interest income	0.0	<b>0.4</b>		0.0	<b>0.4</b>	
Interest expense	(1.0)	<b>(0.5)</b>		(2.1)	<b>(1.0)</b>	
Interest capitalized	1.0	<b>0.1</b>		2.1	<b>0.3</b>	
Other - net	(0.2)	<b>1.3</b>		(0.6)	<b>1.7</b>	
	(0.2)	<b>1.3</b>		(0.6)	<b>1.4</b>	
Loss Before Income Tax and Accounting Change	\$ (0.8)	<b>\$ (2.8)</b>	NM	\$ (17.1)	<b>\$ (13.0)</b>	-24.0%
<b>Operating Statistics:</b>						
Revenue passengers (000)	1,250	<b>1,192</b>	-4.6%	2,427	<b>2,287</b>	-5.8%
RPMs (000,000)	358	<b>374</b>	4.6%	693	<b>703</b>	1.4%
ASMs (000,000)	575	<b>607</b>	5.5%	1,119	<b>1,138</b>	1.7%
Passenger load factor	62.2%	<b>61.7%</b>	(0.5)pts	62.0%	<b>61.8%</b>	(0.2)pts
Breakeven load factor	62.7%	<b>63.9%</b>	1.2pts	67.5%	<b>67.0%</b>	(0.5)pts
Yield per passenger mile	29.19¢	<b>25.76¢</b>	-11.7%	29.24¢	<b>25.99¢</b>	-11.1%
Operating revenue per ASM	19.80¢	<b>16.99¢</b>	-14.2%	19.29¢	<b>17.25¢</b>	-10.6%
Operating expenses per ASM	19.90¢	<b>17.66¢</b>	-11.2%	20.77¢	<b>18.51¢</b>	-10.9%
Expense per ASM excluding fuel	17.17¢	<b>15.85¢</b>	-7.7%	17.96¢	<b>16.71¢</b>	-7.0%
Fuel cost per gallon	98.4¢	<b>80.8¢</b>	-17.9%	99.2¢	<b>79.1¢</b>	-20.3%
Fuel gallons (000,000)	16.0	<b>13.6</b>	-15.0%	31.6	<b>25.9</b>	-18.0%
Average number of employees	3,786	<b>3,417</b>	-9.7%	3,855	<b>3,435</b>	-10.9%
Aircraft utilization (blk hrs/day)	8.1	<b>7.5</b>	-6.6%	8.1	<b>7.3</b>	-9.9%
Operating fleet at period-end	63	<b>62</b>	-1.6%	63	<b>62</b>	-1.6%

NM = Not Meaningful

## ITEM 2. Management's Discussion and Analysis of Results of Operations and Financial Condition

### Forward-Looking Information

This report may contain forward-looking statements that are based on the best information currently available to management. These forward-looking statements are intended to be subject to the safe harbor protection provided by Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are indicated by phrases such as "will", "should", "the Company believes", "we expect" or any other language indicating a prediction of future events, including without limitation statements relating to the Company's expectations regarding financing new aircraft commitments. There can be no assurance that actual developments will be those anticipated by the Company. Actual results could differ materially from those projected as a result of a number of factors, some of which the Company cannot predict or control. For a discussion of these factors, please see Item 1 of the Company's Annual Report on Form 10-K/A for the year ended December 31, 2001.

As discussed in Note 2 to the consolidated financial statements, in 2002 the Company restated its consolidated financial statements for the year ended December 31, 2001 and the interim periods within that year. The Company also restated its consolidated financial statements for the three and six months ended June 30, 2002. The accompanying management's discussion and analysis gives effect to the restatement.

### Results of Operations

#### Second Quarter 2002 Compared with Second Quarter 2001

Our consolidated net loss for the second quarter of 2002 was \$2.9 million, or \$0.11 per share, compared with net income of \$3.5 million, or \$0.13 per share, in 2001. Our consolidated operating loss for the second quarter of 2002 was \$5.0 million compared with operating income of \$9.0 million for 2001. Financial and statistical data for Alaska and Horizon is shown on pages 13 and 14. A discussion of this data follows.

#### Alaska Airlines

Our capacity increased 5.2% due to our service to new markets (Seattle to Washington D.C., Boston and Denver; Los Angeles to Cancun and Calgary), partially offset by reduced service in existing markets, especially the Pacific Northwest to Southern California and the Pacific Northwest to Northern California. Traffic grew by 2.5%, and our passenger load factor decreased 1.9 percentage points. The new Washington D.C., Boston and Denver markets experienced load factors exceeding the system average. Virtually all other markets experienced reductions in load factor. Passenger yields were down 2.5% due to a combination of fewer business passengers, a drop off in demand due to the September 11, 2001 terrorist attacks and the slowing economy, and fare sales offered to stimulate demand. Yields were down in all major markets except the Pacific Northwest to Southern California market. The lower yield combined with the lower load factor resulted in a 4.2% decrease in revenue per available seat mile (ASM). The higher traffic combined with the lower yield resulted in a 0.1% decrease in passenger revenue.

Freight and mail revenues decreased 6.5% primarily due to lower freight volumes attributable to increased security restrictions. Other-net revenues increased 30.7%, due to increased revenue related to the sale of miles in Alaska's frequent flyer program, new security fee reimbursement revenue and higher essential air service subsidy rates.

Total operating expenses increased 3.1% compared to 2001, while our cost per ASM decreased by 2.0%. Our cost per ASM excluding fuel increased by .9%. Explanations of significant year-over-year changes in the components of operating expenses are as follows:

- Wages and benefits increased 10.8% due to an 10.6% increase in average wages and benefits per

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employee combined with a 0.2% increase in the number of employees. Average wages and benefits per employee increased due to pilot pay increases (11% effective in June 2001 plus 5% effective in May 2002), scale and step increases for union employees, annual merit raises for management employees, and higher pension and health insurance costs for all employees.

- Fuel expense decreased 13.4% due to a 15.5% decrease in the cost per gallon of fuel combined with a 2.5% increase in gallons consumed. The lower fuel prices saved \$11.8 million.
- Maintenance expense increased 10.7%, largely due to increased airframe overhaul expenses. A total of 10 "C" checks (annual airframe inspections) were performed at outside contractors in 2002 compared to three in 2001.
- Aircraft rent decreased 9.1%, due to lower lease rates on several aircraft and reduced spare parts rental costs.
- Commission expense decreased 22.0%, much more than the 0.1% decrease in passenger revenue, due to a commission cap we instituted in November 2001 and the continuing shift to direct sales channels. In 2002, 57.8% of the Company's ticket sales were made through travel agents, versus 61.4% in 2001. In 2002, 20.4% of total ticket sales were made through Alaska's Internet web site versus 15.9% in 2001. In June 2002, the Company changed its travel agent commissions program to eliminate base commissions and move to a 100% incentive-based program. This change had no material impact on commissions expense in the second quarter of 2002, but is expected to reduce commission expense by approximately \$17 million for the remainder of 2002, as compared to 2001.
- Depreciation and amortization increased 13.1%, primarily because we owned an average of four more aircraft in 2002.
- Landing fees and other rentals increased 21.8%, primarily due to higher rates. The higher rates are attributable to airport construction projects and the effects of increased security and other costs resulting from the events of September 11.
- Other expense decreased .5% due to higher insurance costs, offset by lower costs for legal, personnel, professional services and uninsured losses.

### **Horizon Air**

At Horizon, our capacity increased 5.5% due to service in new markets (San Jose and Portland to Tucson, Sacramento and Portland to Palm Springs, Boise and Portland to Denver, Boise to San Francisco and San Diego). Our traffic grew by 4.6%, and our passenger load factor decreased 0.5 percentage points. Passenger yields were down 11.7% due to a combination of fewer business passengers, a drop off in demand due to the September 11, 2001 terrorist attacks, an increase in long-haul flying, and fare sales offered to stimulate demand. The lower traffic combined with the lower yield resulted in a 7.7% decrease in passenger revenue.

Freight and mail revenues decreased 53.8%. In June 2001, Horizon ceased carrying general freight in order to focus on carrying higher-yield small packages. This change, along with the impact of the September 11 terrorist attacks, led to the decline in revenues. Other-net revenues decreased \$1.4 million, primarily due to lower levels of manufacturer support received as compensation for delays in delivery of new aircraft.

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Operating expenses decreased by \$7.3 million, or 6.4%, primarily due to a decrease in maintenance and fuel expenses. Horizon's transition to its new fleet, as well as decreases in fuel prices, contributed to the decrease in these expenses. Our cost per ASM decreased by 11.2%, while our cost per ASM excluding fuel decreased by 7.7%. Explanations of significant year-over-year changes in the components of operating expenses are as follows:

- Wages and benefits increased 1.6% due to a 12.6% increase in average wages and benefits per employee, offset by a 9.7% reduction in the number of employees. Employee reductions were in line with a 7.9% reduction in block hours. Average wages and benefits per employee increased due to a pilot pay increase that was effective in September 2001, scale and step increases for union employees, annual merit raises for management employees, and higher health insurance costs for all employees.
- Contracted services increased 23.5% due to increased airport security screening costs at all airports and ground handling costs at new airports served.
- Fuel expense decreased 29.9% due to a 17.9% decrease in the cost per gallon of fuel and a 15.0% decrease in gallons consumed. The fuel consumption rate decreased 7.3% due to the use of more fuel-efficient Dash 8-400 and CRJ 700 aircraft. The lower fuel prices saved \$2.4 million.
- Aircraft maintenance expense decreased 57.8% due to a 7.9% decrease in aircraft block hours, the greater use of new aircraft in 2002, and higher expenses in 2001 related to the phasing out of the Fokker F-28 jet aircraft.
- Aircraft rent increased 31.9% due to higher rental rates incurred on new Dash 8-400 and CRJ 700 aircraft commencing in mid-2001 through mid-2002.
- Depreciation and amortization expense decreased 23.9%, primarily due to the phasing out of the Fokker F-28 jet aircraft in 2001.
- Other expense increased 41.4%, primarily due to higher expenditures for insurance and property taxes, partly offset by lower legal, passenger remuneration and utility costs.

### **Consolidated Nonoperating Income (Expense)**

Net nonoperating items were \$1.2 million income in 2002 compared to \$2.5 million expense in 2001. The \$3.7 million change was primarily due to gains resulting from hedge ineffectiveness on fuel hedging contracts in 2002, partially offset by higher interest expense resulting from new debt incurred in the past year and lower levels of capitalization.

### **Six Months 2002 Compared with Six Months 2001**

The consolidated loss before accounting change for the six months ended June 30, 2002 was \$36.6 million, or \$1.38 per share compared with a loss of \$32.2 million, or \$1.22 per share in 2001. The consolidated operating loss for the first six months of 2002 was \$54.6 million compared with an operating loss of \$45.0 million for 2001. A discussion of operating results for the two airlines follows.

## **Alaska Airlines**

The operating loss widened by \$11.7 million to \$39.2 million in 2002. Capacity increased 3.1% for the first six months of 2002 compared to 2001. This increase is attributable to service to new markets which commenced in late 2001 (Seattle to Washington D.C. and Los Angeles to Cancun), the first quarter of 2002 (Los Angeles to Calgary), and in April 2002 (Seattle to Denver and Boston). The increase was partially offset by reduced service in existing markets, primarily the Pacific Northwest to Southern and Northern California markets. Traffic increased by 2.7% compared to 2001, and our passenger load factor decreased 0.3 percentage points. The new Washington D.C., Boston and Denver markets have experienced load factors which exceed the system average for the year. Passenger yields decreased 3.7% compared to 2001, due to a combination of fewer business passengers, a drop off in demand due to the September 11, 2001 terrorist attacks, the slowing economy and fare sales offered to stimulate demand. The lower yield combined with the lower load factor resulted in a 3.3% decrease in revenue per ASM. The higher traffic combined with the lower yield resulted in a 1.1% decrease in passenger revenue. Freight and mail revenue decreased 9.6% due to lower freight volumes attributable to increased security restrictions as a result of the September 11, 2001 terrorist attacks. Other-net revenues increased 29.2% primarily due to increased revenue related to the sale of miles in Alaska's frequent flyer program.

Explanations of significant year-over-year changes in the components of operating expenses are as follows:

- Wages and benefits increased 9.0% due to an 11.0% increase in average wages and benefits per employee combined with a 1.8% decrease in the number of employees. Average wages and benefits per employee increased due to pilot pay increases (11% effective in June 2001 plus 5% effective in May 2002), scale and step increases for union employees, annual merit raises for management employees, and higher pension and health insurance costs for all employees.
- Fuel expense decreased 19.4% due to a 19.8% decrease in the cost per gallon of fuel combined with a 0.5% increase in gallons consumed. The lower fuel prices saved \$29.5 million.
- Commission expense decreased 16.7%, much more than the 1.1% decrease in passenger revenue, due to a commission cap we instituted in November 2001 and the continuing shift to direct sales channels. In 2002, 58.2% of Air Group ticket sales were made through travel agents, versus 61.5% in 2001. In 2002, 19.6% of total ticket sales were made through Alaska's Internet web site versus 15.4% in 2001. In June 2002, the Company changed its travel agent commissions program to eliminate base commissions and move to a 100% incentive-based program. This change had no material impact on commissions expense in the second quarter of 2002, but is expected to reduce commission expense by approximately \$17 million for the remainder of 2002, as compared to 2001.
- Depreciation and amortization increased 16.2%, primarily because we owned an average of five more aircraft in 2002.
- Landing fees and other rentals increased 16.3%, primarily due to higher rates. The higher rates are attributable to airport construction projects and the effects of increased security and other costs resulting from the events of September 11.

## **Horizon Air**

The operating loss narrowed by \$2.1 million to \$14.4 million in 2002. Changes in passenger and freight and mail revenues are generally due to the same reasons stated above in the second quarter comparison. Other-net

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revenues increased \$2.8 million, primarily due to higher levels of manufacturer support received as compensation for delays in delivery of new aircraft during the first quarter of 2002. Explanations of significant year-over-year changes in the components of operating expenses are as follows:

- Fuel expense decreased 34.7% due to a 20.3% decrease in the cost per gallon of fuel and an 18.0% decrease in gallons consumed. The fuel consumption rate decreased 7.8% due to the use of more fuel-efficient Dash 8-400 and CRJ 700 aircraft. The lower fuel prices saved \$5.2 million.
- Aircraft maintenance expense decreased 58.1% due to an 11.0% decrease in aircraft block hours, the greater use of new aircraft in 2002, and higher expenses in 2001 related to the phasing out of the Fokker F-28 jet aircraft.
- Aircraft rent increased 33.2% due to higher rental rates incurred on new Dash 8-400 and CRJ 700 aircraft commencing in mid-2001 through mid-2002.
- Other expense increased 34.4%, primarily due to higher expenditures for insurance, property taxes and legal fees, partly offset by lower passenger remuneration, supplies and communication costs.

### **Consolidated Nonoperating Income (Expense)**

Net nonoperating items were \$1.6 million expense in 2002 compared to \$4.1 million expense in 2001. The \$2.5 million net change was primarily as a result of gains resulting from hedge ineffectiveness on fuel hedging contracts in 2002, partially offset by lower interest income, higher interest expense resulting from new debt incurred in the past year, and lower levels of capitalization.

### **Consolidated Income Tax Benefit**

Accounting standards require us to provide for income taxes each quarter based on our estimate of the effective tax rate for the full year. The volatility of air fares and fuel prices and the seasonality of our business make it difficult to accurately forecast full-year pretax results. In addition, a relatively small change in pretax results can cause a significant change in the effective tax rate due to the magnitude of nondeductible expenses, such as employee per diem costs. In estimating the 34.9% tax rate for the first half of 2002, we considered a variety of factors, including the U.S. federal rate of 35%, estimates of nondeductible expenses and state income taxes, and our forecast of pretax income for the full year. We evaluate this rate each quarter and make adjustments if necessary.

### **Critical Accounting Policies**

For more information on the Company's critical accounting policies, see Item 7 of the Company's Annual Report on Form 10-K/A for the year ended December 31, 2001. In 2002, the Company revised its accounting practices with respect to aircraft lease return costs. This change is more fully described in Note 2 to the consolidated financial statements.

## Liquidity and Capital Resources

The table below presents the major indicators of financial condition and liquidity.

	December 31, 2001 Restated	June 30, 2002 Restated	Change
(In millions, except debt-to-capital and per-share amounts)			
Cash and marketable securities	\$ 660.6	\$ 705.3	\$ 44.7
Working capital	167.0	197.5	30.5
Long-term debt and capital lease obligations	852.2	852.1	(0.1)
Shareholders' equity	851.3	772.2	(79.1)
Book value per common share	\$ 32.09	\$ 29.09	\$ (3.0)
Debt-to-capital	50%:50%	52%:48%	NA
Debt-to-capital assuming aircraft operating leases are capitalized at seven times annualized rent	72%:28%	74%:26%	NA

The Company's cash and marketable securities portfolio increased \$44.7 million during the first six months of 2002. Operating activities provided \$81.6 million of cash during this period. Additional cash was provided by the issuance of \$25.5 million of new debt. Cash was used for \$39.2 million of capital expenditures, including flight equipment deposits, the purchase of spare parts, and airframe and engine overhauls, and for \$18.8 million of debt repayment.

Shareholders' equity decreased \$79.1 million primarily due to the net loss of \$88.0 million.

**Financing Activities** - During the first six months of 2002, Horizon added three Dash 8-400 and five CRJ 700 aircraft to its operating fleet. The aircraft were financed with a combination of U.S. leveraged leases and single investor leases with terms of approximately 16.5 years. The aggregate future minimum lease payments under these eight new leases will be \$195.7 million. Because these aircraft were financed at delivery, they are not included in the capital expenditures amount stated above.

**Commitments** - At June 30, 2002, the Company had firm orders for 26 aircraft requiring aggregate payments of approximately \$721 million, as set forth below. In addition, Alaska has options to acquire 24 more B737s, and Horizon has options to acquire 15 Dash 8-400s and 25 CRJ 700s. Alaska expects to finance the new planes with leases, long-term debt or internally generated cash. Horizon expects to finance its new aircraft with operating leases.

Aircraft	Delivery Period - Firm Orders				
	2002	2003	2004	2005	Total
Boeing 737-700	—	3	—	—	3
Boeing 737-900	1	3	3	—	7
Bombardier CRJ 700	2	2	6	6	16
Total	3	8	9	6	26
Payments (Millions)	\$184	\$235	\$ 195	\$ 107	\$721

The Company has a purchase commitment that may trigger a liability under certain events of default. The Company previously recognized a portion of this commitment, which was funded by a third party as a liability, and related aircraft purchase deposits, on its balance sheet. Since the executory contract for the purchase commitment is not an obligation of the Company until the aircraft is delivered, this commitment is now disclosed as a purchase commitment and not included in long-term debt or deposits for future flight equipment.

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See Note 2 to the consolidated financial statements.

*New Accounting Standards* - Effective January 1, 2002, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets". Under this Statement the Company's goodwill will no longer be amortized, but instead will be tested for impairment on a minimum of an annual basis. The impact of discontinuing amortization of existing goodwill has resulted in an increase of net income of \$1.0 million for the six months ended June 30, 2002. During the second quarter of 2002, the Company completed the first step of its impairment test related to its \$51.4 million of goodwill. The test was performed using Alaska and Horizon as separate reporting units. In the fourth quarter of 2002, the Company completed the second step of its impairment test and determined that all of the Company's goodwill was impaired. As a result, the Company recorded a one-time, non-cash charge, effective January 1, 2002, of \$51.4 million (\$12.5 million Alaska and \$38.9 million Horizon) to write-off all of its goodwill. This charge is reflected as a cumulative effect of accounting change in the Consolidated Statement of Operations for the six months ended June 30, 2002.

In June 2001, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 143, "Accounting for Asset Retirement Obligations" (effective for the Company on January 1, 2003). This Statement addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. The Company expects that adoption of SFAS No. 143 will not have a material impact on the Company's consolidated financial statements.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". This Statement supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of" and APB Opinion No. 30, "Reporting the Results of Operations – Reporting the Effects of Disposal of a Segment of Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions". Adoption of this Statement, in the fiscal year beginning January 1, 2002, did not have a material impact on the Company's consolidated financial statements.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44 and 64, Amendment of FASB Statement No. 13, and Technical Corrections". This Statement requires that only certain debt extinguishment transactions be classified as an extraordinary item. Additionally, under this Statement, capital leases that are modified so that the resulting agreement is an operating lease, shall be accounted for under the sale-leaseback provisions of SFAS No. 98. The Statement also includes minor modifications to existing GAAP literature. Provisions of the Statement are effective for the Company commencing in May 2002 through January 2003.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". This Statement addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies EITF Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)". The Statement requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. The Statement is effective for the Company on January 1, 2003.

We do not expect a significant impact on our financial position or results of operations from adoption of SFAS No. 145 or 146.



**ITEM 3. Quantitative and Qualitative Disclosure About Market Risk**

At June 30, 2002, the Company had swap agreements for crude oil contracts in place to hedge approximately 40% of its 2002 and 35% of its 2003 expected jet fuel requirements. The Company had unrealized pretax hedging gains of \$11.7 million reflected in accumulated other comprehensive income (loss) in the balance sheet as of June 30, 2002.

**PART II. OTHER INFORMATION****ITEM 1. Legal Proceedings****Flight 261 Litigation**

Alaska is a defendant in a number of lawsuits relating to the loss of Flight 261 on January 31, 2000. Representatives of all 88 passengers and crew on board have filed cases against Alaska, the Boeing Company, and others. The suits seek unspecified compensatory and punitive damages. In May 2001, the judge presiding over the majority of the cases ruled that punitive damages are not available against Alaska. Alaska has settled a number of these cases and continues in its efforts to settle the remaining ones. Consistent with industry standards, the Company maintains insurance against aircraft accidents.

Management believes the ultimate disposition of this matter is not likely to materially affect the Company's financial position or results of operations. This forward-looking statement is based on management's current understanding of the relevant law and facts; it is subject to various contingencies, including the potential costs and risks associated with litigation and the actions of judges and juries.

The Company is also a party to other ordinary routine litigation incidental to its business and with respect to which no material liability is expected.

**ITEM 4. Submission of Matters to a Vote of Security Holders**

The Company's annual meeting of stockholders was held on May 30, 2002.

A stockholder proposal to recommend simple majority voting was approved with 16,010,206 votes for, 2,535,032 votes against, and 176,534 votes abstaining.

A company-sponsored proposal to amend the 1999 Long-Term Incentive Equity Plan was approved with 14,076,815 votes for, 4,498,989 votes against, and 145,969 votes abstaining.

A company-sponsored proposal to establish a new employee stock purchase plan was approved with 14,050,177 votes for, 4,607,801 votes against, and 63,796 votes abstaining.

Four directors were elected with the following results:

Director	Votes For	Votes Against or Withheld	Broker Non-Votes
P. J. Campbell	20,057,341	2,065,052	0
M. R. Hamilton	19,861,283	2,261,110	0
B. I. Mallott	19,843,647	2,278,746	0
R. A. Wein	19,863,064	2,259,329	0

**ITEM 5. Other Information**  
**Employees**

Alaska has two major labor contracts becoming amendable in 2002. Negotiations have begun with the International Association of Machinists and Aerospace Workers regarding the Clerical, Office and Passenger Service (COPS) employee group. The COPS contract is amendable October 29, 2002. During the third quarter of 2002, negotiations are expected to begin with the Aircraft Mechanics Fraternal Association (AMFA) regarding the mechanics, inspectors and cleaners employee group. The AMFA contract is amendable December 25, 2002.

Horizon has begun negotiations with the Association of Flight Attendants regarding the flight attendant employee group, whose contract is amendable January 28, 2003. During the third quarter of 2002, negotiations are expected to begin with AMFA (that recently replaced the Transport Workers Union) regarding the mechanics and related classifications employee group, whose contract is amendable December 15, 2002.

**ITEM 6. Exhibits and Reports on Form 8-K**

Exhibit 3.1 Articles of Incorporation of Alaska Air Group, Inc., as amended, filed herein

Exhibit 3.2 Bylaws of Alaska Air Group, Inc., (incorporated by reference to Exhibit 3(ii) to Form 10-Q filed with the Commission on May 10, 2000.)

Exhibit 99.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. section 1350

Exhibit 99.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. section 1350

On April 3, 2002, April 12, 2002, May 7, 2002 and June 6, 2002, reports on Form 8-K were filed discussing estimated financial results under regulation FD disclosure. On May 28, 2002, a report on Form 8-K was filed disclosing a change in the registrant's certifying accountant.

## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALASKA AIR GROUP, INC.

\_\_\_\_\_  
Registrant

Date: March 10, 2003

/s/ Bradley D. Tilden

\_\_\_\_\_  
Bradley D. Tilden  
Executive Vice President/Finance and Chief Financial Officer

/s/ Terri K. Maupin

\_\_\_\_\_  
Terri K. Maupin  
Staff Vice President/Finance and Controller

## CERTIFICATIONS

I, John F. Kelly, certify that:

1. I have reviewed this quarterly report on Form 10-Q/A of Alaska Air Group, Inc. for the period ending June 30, 2002;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

March 10, 2003

By /s/ John F. Kelly

John F. Kelly  
Chief Executive Officer

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I, Bradley D. Tilden, certify that:

1. I have reviewed this quarterly report on Form 10-Q/A of Alaska Air Group, Inc. for the period ending June 30, 2002;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

March 10, 2003

By /s/ Bradley D. Tilden

Bradley D. Tilden  
Chief Financial Officer

EXHIBIT 99.1

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Alaska Air Group, Inc. (the "Company") on Form 10-Q/A for the period ending June 30, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, John F. Kelly, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ John F. Kelly

John F. Kelly  
Chief Executive Officer  
March 10, 2003

EXHIBIT 99.2

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Alaska Air Group, Inc. (the "Company") on Form 10-Q/A for the period ending June 30, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Bradley D. Tilden, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Bradley D. Tilden

Bradley D. Tilden  
Chief Financial Officer  
March 10, 2003